MEM6804 Modeling and Simulation for Logistics & Supply Chain 物流与供应链建模与仿真

Theory

Lecture 9: Output Analysis II: Comparison

SHEN Haihui 沈海辉

Sino-US Global Logistics Institute Shanghai Jiao Tong University



shenhaihui.github.io/teaching/mem6804f shenhaihui@sjtu.edu.cn

Spring 2021 (full-time)





1 Introduction

2 Comparison of Two Designs

- Significant Difference
- Independent Sampling
- ► Common Random Numbers

3 Comparison of Multiple Designs

- Bechhofer's Procedure
- Paulson's Procedure
- Ranking and Selection Review
- Multi-Arm Bandit Problem





- ► Significant Difference
- Independent Sampling
- Common Random Numbers

3 Comparison of Multiple Designs

- ▶ Bechhofer's Procedure
- Paulson's Procedure
- Ranking and Selection Review
- ▶ Multi-Arm Bandit Problem



- We have learnt how to estimate the *absolute performance* of a simulation model.
- We now discuss how to compare two or more simulation models, i.e. to estimate their *relative performance*.



- We have learnt how to estimate the *absolute performance* of a simulation model.
- We now discuss how to compare two or more simulation models, i.e. to estimate their *relative performance*.
- Here, different simulation models may refer to different designs, operation policies, etc., of a simulated system; in this lecture we simply call them *different (system) designs*.



- We have learnt how to estimate the *absolute performance* of a simulation model.
- We now discuss how to compare two or more simulation models, i.e. to estimate their *relative performance*.
- Here, different simulation models may refer to different designs, operation policies, etc., of a simulated system; in this lecture we simply call them *different (system) designs*.
- It is one of the most important uses of simulation.



- Key Question: Are the observed differences due to
 - the actual differences on the expected performance of system designs?
 - or the random errors in the simulation outputs?



- Key Question: Are the observed differences due to
 - the actual differences on the expected performance of system designs?
 - or the random errors in the simulation outputs?
- The comparison can be classified into two types:
 - Two system designs: using confidence interval of the difference.
 - Multiple (more than two) system designs: selection of the best.



1 Introduction

2 Comparison of Two Designs

- ► Significant Difference
- Independent Sampling
- ► Common Random Numbers

3 Comparison of Multiple Designs

- ▶ Bechhofer's Procedure
- ▶ Paulson's Procedure
- Ranking and Selection Review
- Multi-Arm Bandit Problem



- Let θ_1 and θ_2 be the mean performance of the two system designs in simulation.
- To compare θ_1 and $\theta_2,$ we simply construct the point and interval estimates of $\theta_1-\theta_2$



- Let θ_1 and θ_2 be the mean performance of the two system designs in simulation.
- To compare θ_1 and $\theta_2,$ we simply construct the point and interval estimates of $\theta_1-\theta_2$
- Suppose we have the simulation output data from simulation of two system designs. †

	Replication				Sample	Sample
System	1	2	•••	R_i	Mean	Variance
1 2	$\begin{array}{c} Y_{11} \\ Y_{12} \end{array}$	$\begin{array}{c} Y_{21} \\ Y_{22} \end{array}$	 	$\begin{array}{c} Y_{R_11} \\ Y_{R_22} \end{array}$	$ar{Y}_1 \\ ar{Y}_2$	$\frac{S_1^2}{S_2^2}$

[†]The notation here is different from that in Lec 7; the second subscript indicates different system designs.¹⁰⁰⁰

- Let θ_1 and θ_2 be the mean performance of the two system designs in simulation.
- To compare θ_1 and $\theta_2,$ we simply construct the point and interval estimates of $\theta_1-\theta_2$
- Suppose we have the simulation output data from simulation of two system designs. †

	Replication				Sample	Sample
System	1	2		R_i	Mean	Variance
1	<i>Y</i> ₁₁	<i>Y</i> ₂₁		$Y_{R_{1}1}$	\bar{Y}_1	S_{1}^{2}
2	<i>Y</i> ₁₂	Y_{22}		Y_{R_22}	\bar{Y}_2	S_{2}^{2}

• Point estimator of $\theta_1 - \theta_2$: $\bar{Y}_1 - \bar{Y}_2$.

[†]The notation here is different from that in Lec 7; the second subscript indicates different system designs.

- Let θ_1 and θ_2 be the mean performance of the two system designs in simulation.
- To compare θ_1 and $\theta_2,$ we simply construct the point and interval estimates of $\theta_1-\theta_2$
- Suppose we have the simulation output data from simulation of two system designs. †

	Replication				Sample	Sample
System	1	2		R_i	Mean	Variance
1 2	$\begin{array}{c} Y_{11} \\ Y_{12} \end{array}$	$Y_{21} \\ Y_{22}$	 	$\begin{array}{c} Y_{R_11} \\ Y_{R_22} \end{array}$	$ar{Y}_1 \\ ar{Y}_2$	$S_1^2 \\ S_2^2$

- Point estimator of $\theta_1 \theta_2$: $\bar{Y}_1 \bar{Y}_2$.
- Approximate 1α CI: $\bar{Y}_1 \bar{Y}_2 \pm t_{v, 1-\alpha/2} \times \text{s.e.}(\bar{Y}_1 \bar{Y}_2)$.
 - s.e. $(\bar{Y}_1 \bar{Y}_2)$ is the estimator of standard error of $\bar{Y}_1 \bar{Y}_2$; see more details about this quantity and v later.

[†]The notation here is different from that in Lec 7; the second subscript indicates different system designs.

• Case 1 – Strong evidence that $\theta_1 < \theta_2$:



• Case 1 – Strong evidence that $\theta_1 < \theta_2$:



Case 2 – Strong evidence that θ₁ > θ₂:





• Case 1 – Strong evidence that $\theta_1 < \theta_2$:



Case 2 – Strong evidence that θ₁ > θ₂:



• Case 3 – No strong evidence that one is larger than the other:

$$\begin{array}{c|c} & \times \\ \hline & 0 & \overline{Y}_1 - \overline{Y}_2 \end{array} \right)$$

• It does not imply $\theta_1 = \theta_2!$

- The first two cases are conclusive.
- If in case 3, then we increase the number of replications R_1 and/or R_2 , after which the CI would likely shift, and definitely shrink in length.



- The first two cases are conclusive.
- If in case 3, then we increase the number of replications R_1 and/or R_2 , after which the CI would likely shift, and definitely shrink in length.
- We will shrink the CI until case 1 or 2 is achieved, or the confidence interval is so narrow, which suggests that we do not need to separate them.



- For the comparison of performance of two designs, there is an important distinction between
 - *statistically significant difference* (统计意义上的显著区别);
 - practically significant difference (实际意义上的显著区别).



- For the comparison of performance of two designs, there is an important distinction between
 - *statistically significant difference* (统计意义上的显著区别);
 - practically significant difference (实际意义上的显著区别).
- Statistical significance answers the following questions:
 - Is the observed difference $ar{Y}_1 ar{Y}_2$ larger than its variability?
 - Have we collected enough data to be confident that the observed difference is real (not just by chance)?



- For the comparison of performance of two designs, there is an important distinction between
 - *statistically significant difference* (统计意义上的显著区别);
 - practically significant difference (实际意义上的显著区别).
- Statistical significance answers the following questions:
 - Is the observed difference $ar{Y}_1 ar{Y}_2$ larger than its variability?
 - Have we collected enough data to be confident that the observed difference is real (not just by chance)?
- Practical significance answers the following question:
 - Is the true difference $|\theta_1-\theta_2|$ large enough so it is worthwhile to separate them?



• Cases 1 and 2 imply a statistically significant difference, while case 3 does not.



- Cases 1 and 2 imply a statistically significant difference, while case 3 does not.
- In case 1, we may reach the conclusion that θ₁ < θ₂ and decide that design 2 is better (suppose larger is better).
- However, if the actual difference $|\theta_1 \theta_2|$ is very small, then it might not be worth the cost to replace design 1 with design 2.



- Cases 1 and 2 imply a statistically significant difference, while case 3 does not.
- In case 1, we may reach the conclusion that θ₁ < θ₂ and decide that design 2 is better (suppose larger is better).
- However, if the actual difference $|\theta_1 \theta_2|$ is very small, then it might not be worth the cost to replace design 1 with design 2.
- Confidence intervals do not answer the question of practical significance directly.
 - Instead, they bound, with probability 1α , the true difference $\theta_1 \theta_2$ within the range $\bar{Y}_1 \bar{Y}_2 \pm t_{v,1-\alpha/2} \times \text{s.e.}(\bar{Y}_1 \bar{Y}_2)$.
 - Whether a difference within these bounds is practically significant depends on the particular problem.



- Independent sampling means that different random number streams are used to simulate the two systems.
 - All the observations of system 1 $\{Y_{r1} : r = 1, ..., R_1\}$ are statistically independent of all the observations of system 2 $\{Y_{r2} : r = 1, ..., R_2\}$.



- Independent sampling means that different random number streams are used to simulate the two systems.
 - All the observations of system 1 $\{Y_{r1} : r = 1, ..., R_1\}$ are statistically independent of all the observations of system 2 $\{Y_{r2} : r = 1, ..., R_2\}.$
- Suppose $\operatorname{Var}(Y_{r1}) = \sigma_1^2$ and $\operatorname{Var}(Y_{r2}) = \sigma_2^2$. Due to the independence,

$$\operatorname{Var}(\bar{Y}_1 - \bar{Y}_2) = \operatorname{Var}(\bar{Y}_1) + \operatorname{Var}(\bar{Y}_2) = \frac{\sigma_1^2}{R_1} + \frac{\sigma_2^2}{R_2}.$$



- Independent sampling means that different random number streams are used to simulate the two systems.
 - All the observations of system 1 $\{Y_{r1} : r = 1, ..., R_1\}$ are statistically independent of all the observations of system 2 $\{Y_{r2} : r = 1, ..., R_2\}.$
- Suppose $\operatorname{Var}(Y_{r1}) = \sigma_1^2$ and $\operatorname{Var}(Y_{r2}) = \sigma_2^2$. Due to the independence,

$$\operatorname{Var}(\bar{Y}_1 - \bar{Y}_2) = \operatorname{Var}(\bar{Y}_1) + \operatorname{Var}(\bar{Y}_2) = \frac{\sigma_1^2}{R_1} + \frac{\sigma_2^2}{R_2}.$$

• Standard error of
$$ar{Y}_1 - ar{Y}_2$$
 is $\sqrt{rac{\sigma_1^2}{R_1} + rac{\sigma_2^2}{R_2}}.$



- Independent sampling means that different random number streams are used to simulate the two systems.
 - All the observations of system 1 $\{Y_{r1} : r = 1, ..., R_1\}$ are statistically independent of all the observations of system 2 $\{Y_{r2} : r = 1, ..., R_2\}.$
- Suppose $\operatorname{Var}(Y_{r1}) = \sigma_1^2$ and $\operatorname{Var}(Y_{r2}) = \sigma_2^2$. Due to the independence,

$$\operatorname{Var}(\bar{Y}_1 - \bar{Y}_2) = \operatorname{Var}(\bar{Y}_1) + \operatorname{Var}(\bar{Y}_2) = \frac{\sigma_1^2}{R_1} + \frac{\sigma_2^2}{R_2}.$$

• Standard error of $\bar{Y}_1 - \bar{Y}_2$ is $\sqrt{\frac{\sigma_1^2}{R_1} + \frac{\sigma_2^2}{R_2}}$.

• σ_i^2 is estimated via sample variance $S_i^2 = \frac{1}{R_i - 1} \sum_{r=1}^{R_i} (Y_{ri} - \bar{Y}_i)^2.$



- Independent sampling means that different random number streams are used to simulate the two systems.
 - All the observations of system 1 $\{Y_{r1} : r = 1, ..., R_1\}$ are statistically independent of all the observations of system 2 $\{Y_{r2} : r = 1, ..., R_2\}.$
- Suppose $\operatorname{Var}(Y_{r1}) = \sigma_1^2$ and $\operatorname{Var}(Y_{r2}) = \sigma_2^2$. Due to the independence,

$$\operatorname{Var}(\bar{Y}_1 - \bar{Y}_2) = \operatorname{Var}(\bar{Y}_1) + \operatorname{Var}(\bar{Y}_2) = \frac{\sigma_1^2}{R_1} + \frac{\sigma_2^2}{R_2}.$$

• Standard error of $\bar{Y}_1 - \bar{Y}_2$ is $\sqrt{\frac{\sigma_1^2}{R_1} + \frac{\sigma_2^2}{R_2}}$.

- σ_i^2 is estimated via sample variance $S_i^2 = \frac{1}{R_i - 1} \sum_{r=1}^{R_i} (Y_{ri} - \bar{Y}_i)^2.$
 - Standard error of $ar{Y}_1 ar{Y}_2$ is estimated via

s.e.
$$(\bar{Y}_1 - \bar{Y}_2) = \sqrt{\frac{S_1^2}{R_1} + \frac{S_2^2}{R_2}}$$



• The $1 - \alpha$ CI is approximated by

$$\bar{Y}_1 - \bar{Y}_2 \pm t_{v, 1-\alpha/2} \times \text{s.e.}(\bar{Y}_1 - \bar{Y}_2).$$
 (2)

where s.e. $(\bar{Y}_1 - \bar{Y}_2)$ is given in (1), and the degree of freedom v is

$$v = \frac{[S_1^2/R_1 + S_2^2/R_2]^2}{[S_1^2/R_1]^2/(R_1 - 1) + [S_2^2/R_2]^2/(R_2 - 1)}$$



• The $1-\alpha$ CI is approximated by

$$\bar{Y}_1 - \bar{Y}_2 \pm t_{v, 1-\alpha/2} \times \text{s.e.}(\bar{Y}_1 - \bar{Y}_2).$$
 (2)

where s.e. $(\bar{Y}_1 - \bar{Y}_2)$ is given in (1), and the degree of freedom v is

$$v = \frac{[S_1^2/R_1 + S_2^2/R_2]^2}{[S_1^2/R_1]^2/(R_1 - 1) + [S_2^2/R_2]^2/(R_2 - 1)}$$

- The approximated CI (2) is called the *Welch confidence interval* (Welch 1938).
 - Sometimes, people will round v to integer for convenience.



• If $R_1 = R_2 = R$, or we are willing to discard some observations from the system design on which we actually have more data, we can pair Y_{r1} with Y_{r2} to define $Z_r = Y_{r1} - Y_{r2}$, for $r = 1, \ldots, R$.



- If $R_1 = R_2 = R$, or we are willing to discard some observations from the system design on which we actually have more data, we can pair Y_{r1} with Y_{r2} to define $Z_r = Y_{r1} Y_{r2}$, for $r = 1, \ldots, R$.
- Point estimator of $\theta_1 \theta_2$: $\bar{Z} = \frac{1}{R} \sum_{r=1}^R Z_r = \bar{Y}_1 \bar{Y}_2$.

$$\operatorname{Var}(\bar{Z}) = \frac{\operatorname{Var}(Z_r)}{R} = \frac{\operatorname{Var}(Y_{r1} - Y_{r2})}{R} = \frac{\sigma_1^2 + \sigma_2^2}{R}$$

=
$$\operatorname{Var}(\bar{Y}_1 - \bar{Y}_2) = \operatorname{Var}(\bar{Y}_1) + \operatorname{Var}(\bar{Y}_2) = \frac{\sigma_1^2 + \sigma_2^2}{R}.$$
 (3)



- If $R_1 = R_2 = R$, or we are willing to discard some observations from the system design on which we actually have more data, we can pair Y_{r1} with Y_{r2} to define $Z_r = Y_{r1} Y_{r2}$, for $r = 1, \ldots, R$.
- Point estimator of $\theta_1 \theta_2$: $\bar{Z} = \frac{1}{R} \sum_{r=1}^R Z_r = \bar{Y}_1 \bar{Y}_2$.

$$\operatorname{Var}(\bar{Z}) = \frac{\operatorname{Var}(Z_r)}{R} = \frac{\operatorname{Var}(Y_{r1} - Y_{r2})}{R} = \frac{\sigma_1^2 + \sigma_2^2}{R}$$

=
$$\operatorname{Var}(\bar{Y}_1 - \bar{Y}_2) = \operatorname{Var}(\bar{Y}_1) + \operatorname{Var}(\bar{Y}_2) = \frac{\sigma_1^2 + \sigma_2^2}{R}.$$
 (3)

• To estimate $Var(Z_r)$, instead of estimating σ_1^2 and σ_2^2 separately, we can directly use

$$S^{2} = \frac{1}{R-1} \sum_{r=1}^{R} (Z_{r} - \bar{Z})^{2}.$$
 (4)



- If $R_1 = R_2 = R$, or we are willing to discard some observations from the system design on which we actually have more data, we can pair Y_{r1} with Y_{r2} to define $Z_r = Y_{r1} Y_{r2}$, for $r = 1, \ldots, R$.
- Point estimator of $\theta_1 \theta_2$: $\bar{Z} = \frac{1}{R} \sum_{r=1}^R Z_r = \bar{Y}_1 \bar{Y}_2$.

$$\operatorname{Var}(\bar{Z}) = \frac{\operatorname{Var}(Z_r)}{R} = \frac{\operatorname{Var}(Y_{r1} - Y_{r2})}{R} = \frac{\sigma_1^2 + \sigma_2^2}{R}$$

=
$$\operatorname{Var}(\bar{Y}_1 - \bar{Y}_2) = \operatorname{Var}(\bar{Y}_1) + \operatorname{Var}(\bar{Y}_2) = \frac{\sigma_1^2 + \sigma_2^2}{R}.$$
 (3)

• To estimate $Var(Z_r)$, instead of estimating σ_1^2 and σ_2^2 separately, we can directly use

$$S^{2} = \frac{1}{R-1} \sum_{r=1}^{R} (Z_{r} - \bar{Z})^{2}.$$
 (4)

0

• Approximate $1 - \alpha$ CI:

$$\bar{Z} \pm t_{R-1, 1-\alpha/2} \frac{S}{\sqrt{R}}.$$

- Common Random Numbers (CRN, also known as correlated sampling): For each replication, the same random numbers are used to simulate both systems.
 - For each replication r, the two estimates, Y_{r1} and Y_{r2} , are correlated.
 - In this case, R_1 and R_2 must be equal, say, $R_1 = R_2 = R$.


Comparison of Two Designs

- Common Random Numbers (CRN, also known as correlated sampling): For each replication, the same random numbers are used to simulate both systems.
 - For each replication r, the two estimates, Y_{r1} and Y_{r2} , are correlated.
 - In this case, R_1 and R_2 must be equal, say, $R_1 = R_2 = R$.
- The purpose of using CRN is to induce a positive correlation between Y_{r1} and Y_{r2} for each r and thus to achieve a variance reduction in the point estimator of $\theta_1 \theta_2$, \overline{Z} .

$$\operatorname{Var}(\bar{Z}) = \frac{\operatorname{Var}(Y_{r1} - Y_{r2})}{R} = \frac{\sigma_1^2 + \sigma_2^2 - 2\rho_{12}\sigma_1\sigma_2}{R}.$$
 (6)



Comparison of Two Designs

- Common Random Numbers (CRN, also known as correlated sampling): For each replication, the same random numbers are used to simulate both systems.
 - For each replication r, the two estimates, Y_{r1} and Y_{r2} , are correlated.
 - In this case, R_1 and R_2 must be equal, say, $R_1 = R_2 = R$.
- The purpose of using CRN is to induce a positive correlation between Y_{r1} and Y_{r2} for each r and thus to achieve a variance reduction in the point estimator of $\theta_1 \theta_2$, \overline{Z} .

$$\operatorname{Var}(\bar{Z}) = \frac{\operatorname{Var}(Y_{r1} - Y_{r2})}{R} = \frac{\sigma_1^2 + \sigma_2^2 - 2\rho_{12}\sigma_1\sigma_2}{R}.$$
 (6)

• $Var(\overline{Z})$ in (6) is smaller than that in (3) \implies higher precision of point estimator.



Comparison of Two Designs

- Common Random Numbers (CRN, also known as correlated sampling): For each replication, the same random numbers are used to simulate both systems.
 - For each replication r, the two estimates, Y_{r1} and Y_{r2} , are correlated.
 - In this case, R_1 and R_2 must be equal, say, $R_1 = R_2 = R$.
- The purpose of using CRN is to induce a positive correlation between Y_{r1} and Y_{r2} for each r and thus to achieve a variance reduction in the point estimator of $\theta_1 - \theta_2$, \overline{Z} .

$$\operatorname{Var}(\bar{Z}) = \frac{\operatorname{Var}(Y_{r1} - Y_{r2})}{R} = \frac{\sigma_1^2 + \sigma_2^2 - 2\rho_{12}\sigma_1\sigma_2}{R}.$$
 (6)

- $Var(\overline{Z})$ in (6) is smaller than that in (3) \implies higher precision of point estimator.
- CI is still computed via (4) and (5), but the width will be smaller \implies higher precision.

- It is never enough to simply use the same seed for the random-number generator(s):
 - The random numbers must be synchronized: each random number used in one model for some purpose should be used for the same purpose in the other model.
 - E.g., if the *i*th random number is used to generate a service time at work station 2 for the 5th arrival in model 1, the *i*th random number should be used for the very same purpose in model 2.



- It is never enough to simply use the same seed for the random-number generator(s):
 - The random numbers must be synchronized: each random number used in one model for some purpose should be used for the same purpose in the other model.
 - E.g., if the *i*th random number is used to generate a service time at work station 2 for the 5th arrival in model 1, the *i*th random number should be used for the very same purpose in model 2.
- The CRN idea is also used when we validate simulation model via input-output transformation, where we prefer to compare the model and actual system under the same historical input, rather than generate the input from input model.



1 Introduction

2 Comparison of Two Designs

- ► Significant Difference
- Independent Sampling
- Common Random Numbers

3 Comparison of Multiple Designs

- Bechhofer's Procedure
- Paulson's Procedure
- Ranking and Selection Review
- Multi-Arm Bandit Problem



- Suppose there are k > 2 system designs in total.
- The interested mean performance of design i is θ_i (unknown).



- Suppose there are k > 2 system designs in total.
- The interested mean performance of design i is θ_i (unknown).
- Some possible goals:
 - **1** Estimation of each parameter θ_i .
 - 2 Comparison of each θ_i to a control, say, θ_1 (θ_1 can represent the mean performance of an existing system).
 - 3 All pairwise comparisons.
 - **4** Selection of the best θ_i (largest or smallest).



- Suppose there are k > 2 system designs in total.
- The interested mean performance of design i is θ_i (unknown).
- Some possible goals:
 - **1** Estimation of each parameter θ_i .
 - 2 Comparison of each θ_i to a control, say, θ_1 (θ_1 can represent the mean performance of an existing system).
 - 3 All pairwise comparisons.
 - **4** Selection of the best θ_i (largest or smallest).
- The first three can be achieved by **simultaneous** construction of confidence intervals, whereas the last by some **selection approaches**.



- Suppose there are k > 2 system designs in total.
- The interested mean performance of design i is θ_i (unknown).
- Some possible goals:
 - **1** Estimation of each parameter θ_i .
 - 2 Comparison of each θ_i to a control, say, θ_1 (θ_1 can represent the mean performance of an existing system).
 - 3 All pairwise comparisons.
 - 4 Selection of the best θ_i (largest or smallest).
- The first three can be achieved by **simultaneous** construction of confidence intervals, whereas the last by some **selection approaches**.
- From now on, without loss of generality, let's assume the best θ_i is the largest one.

Spring 2021 (full-time)

- Assumption 1: For each design *i* with mean performance θ_i , the noisy output $Y_{ri} \sim \mathcal{N}(\theta_i, \sigma_i^2)$, for r = 1, 2, ...
- Assumption 2: No CRN is used, i.e., Y_{ri} is independent of Y_{rj} for $i \neq j$.
- Assumption 3 (indifference-zone): The gap between the largest θ_i and the second largest θ_i is at least δ, a value known to us.
- Assumption 4 (known variance): σ_i^2 is known, for i = 1, ..., k.



- Assumption 1: For each design *i* with mean performance θ_i , the noisy output $Y_{ri} \sim \mathcal{N}(\theta_i, \sigma_i^2)$, for r = 1, 2, ...
- Assumption 2: No CRN is used, i.e., Y_{ri} is independent of Y_{rj} for $i \neq j$.
- Assumption 3 (indifference-zone): The gap between the largest θ_i and the second largest θ_i is at least δ, a value known to us.
- Assumption 4 (known variance): σ_i^2 is known, for i = 1, ..., k.

under Assumptions 1-4, where α is a user specified value and $1-\alpha>1/k.$



- Bechhofer's Procedure •
 - Calculate a constant h, which satisfies

$$\mathbb{P}\{Z_i \le h, \ i = 1, 2, \dots, k-1\} = 1 - \alpha,$$
(8)

where $(Z_1, Z_2, \ldots, Z_{k-1})^{\mathsf{T}}$ has a multivariate normal distribution with means 0, variances 1, and common pairwise correlations 1/2.

2 For
$$i = 1, ..., k$$
, let
$$n_i = \left\lceil \frac{2h^2 \sigma_i^2}{\delta^2} \right\rceil.$$
(9)

3 For $i = 1, \ldots, k$, run n_i replications for design i and calculate

$$\bar{Y}_i = \frac{1}{n_i} \sum_{r=1}^{n_i} Y_{ri}.$$

4 Select the design with the largest sample mean \overline{Y}_i as the best.



$$\theta_k - \theta_i \ge \delta, \ i = 1, \dots, k - 1. \tag{10}$$



Without loss of generality, assume $\theta_k \ge \theta_{k-1} \ge \cdots \ge \theta_1$. Then Assumption 3 says, $\theta_k - \theta_{k-1} \ge \delta$, which implies that

$$\theta_k - \theta_i \ge \delta, \ i = 1, \dots, k - 1.$$
(10)

 $\mathbb{P}\{\text{select } k\} = \mathbb{P}\{\bar{Y}_i - \bar{Y}_k < 0, \ i = 1, \dots, k-1\}$



Without loss of generality, assume $\theta_k \ge \theta_{k-1} \ge \cdots \ge \theta_1$. Then Assumption 3 says, $\theta_k - \theta_{k-1} \ge \delta$, which implies that

$$\theta_k - \theta_i \ge \delta, \ i = 1, \dots, k - 1.$$
(10)

$$\mathbb{P}\{\text{select } k\} = \mathbb{P}\{\bar{Y}_i - \bar{Y}_k < 0, \ i = 1, \dots, k-1\}$$
$$= \mathbb{P}\left\{\frac{\bar{Y}_i - \bar{Y}_k - (\theta_i - \theta_k)}{\sqrt{\sigma_k^2/n_k + \sigma_i^2/n_i}} < \frac{-(\theta_i - \theta_k)}{\sqrt{\sigma_k^2/n_k + \sigma_i^2/n_i}}, \ i = 1, \dots, k-1\right\}$$



Without loss of generality, assume $\theta_k \ge \theta_{k-1} \ge \cdots \ge \theta_1$. Then Assumption 3 says, $\theta_k - \theta_{k-1} \ge \delta$, which implies that

$$\theta_k - \theta_i \ge \delta, \ i = 1, \dots, k - 1.$$
(10)

$$\begin{split} & \mathbb{P}\{\text{select } k\} = \mathbb{P}\{\bar{Y}_i - \bar{Y}_k < 0, \ i = 1, \dots, k-1\} \\ & = \mathbb{P}\left\{\frac{\bar{Y}_i - \bar{Y}_k - (\theta_i - \theta_k)}{\sqrt{\sigma_k^2/n_k + \sigma_i^2/n_i}} < \frac{-(\theta_i - \theta_k)}{\sqrt{\sigma_k^2/n_k + \sigma_i^2/n_i}}, \ i = 1, \dots, k-1\right\} \\ & = \mathbb{P}\left\{Z_i < \frac{\theta_k - \theta_i}{\sqrt{\sigma_k^2/n_k + \sigma_i^2/n_i}}, \ i = 1, \dots, k-1\right\} \end{split}$$



$$\theta_k - \theta_i \ge \delta, \ i = 1, \dots, k - 1.$$
(10)

$$\begin{split} & \mathbb{P}\{\text{select } k\} = \mathbb{P}\{\bar{Y}_i - \bar{Y}_k < 0, \ i = 1, \dots, k-1\} \\ & = \mathbb{P}\left\{\frac{\bar{Y}_i - \bar{Y}_k - (\theta_i - \theta_k)}{\sqrt{\sigma_k^2/n_k + \sigma_i^2/n_i}} < \frac{-(\theta_i - \theta_k)}{\sqrt{\sigma_k^2/n_k + \sigma_i^2/n_i}}, \ i = 1, \dots, k-1\right\} \\ & = \mathbb{P}\left\{Z_i < \frac{\theta_k - \theta_i}{\sqrt{\sigma_k^2/n_k + \sigma_i^2/n_i}}, \ i = 1, \dots, k-1\right\} \\ & \geq \mathbb{P}\left\{Z_i < \frac{\theta_k - \theta_i}{\sqrt{\sigma_k^2/(\frac{2h^2\sigma_k^2}{\delta^2}) + \sigma_i^2/(\frac{2h^2\sigma_i^2}{\delta^2})}}, \ i = 1, \dots, k-1\right\} \quad (\text{due to (9)}) \end{split}$$



$$\theta_k - \theta_i \ge \delta, \ i = 1, \dots, k - 1.$$
(10)

$$\begin{split} & \mathbb{P}\{\text{select } k\} = \mathbb{P}\{\bar{Y}_{i} - \bar{Y}_{k} < 0, \ i = 1, \dots, k - 1\} \\ & = \mathbb{P}\left\{\frac{\bar{Y}_{i} - \bar{Y}_{k} - (\theta_{i} - \theta_{k})}{\sqrt{\sigma_{k}^{2}/n_{k} + \sigma_{i}^{2}/n_{i}}} < \frac{-(\theta_{i} - \theta_{k})}{\sqrt{\sigma_{k}^{2}/n_{k} + \sigma_{i}^{2}/n_{i}}}, \ i = 1, \dots, k - 1\right\} \\ & = \mathbb{P}\left\{Z_{i} < \frac{\theta_{k} - \theta_{i}}{\sqrt{\sigma_{k}^{2}/n_{k} + \sigma_{i}^{2}/n_{i}}}, \ i = 1, \dots, k - 1\right\} \\ & \geq \mathbb{P}\left\{Z_{i} < \frac{\theta_{k} - \theta_{i}}{\sqrt{\sigma_{k}^{2}/\left(\frac{2h^{2}\sigma_{k}^{2}}{\delta^{2}}\right) + \sigma_{i}^{2}/\left(\frac{2h^{2}\sigma_{i}^{2}}{\delta^{2}}\right)}}, \ i = 1, \dots, k - 1\right\} \quad (\text{due to (9)}) \\ & = \mathbb{P}\left\{Z_{i} < \frac{\theta_{k} - \theta_{i}}{\delta/h}, \ i = 1, \dots, k - 1\right\} \end{split}$$



$$\theta_k - \theta_i \ge \delta, \ i = 1, \dots, k - 1.$$
(10)

Now we only need to check that $\mathbf{Z} = (Z_1, Z_2, \dots, Z_{k-1})^{\mathsf{T}}$ indeed has a multivariate normal distribution with means 0, variances 1, and common pairwise correlations 1/2 (except for some rounding error).



Now we only need to check that $\mathbf{Z} = (Z_1, Z_2, \dots, Z_{k-1})^{\mathsf{T}}$ indeed has a multivariate normal distribution with means 0, variances 1, and common pairwise correlations 1/2 (except for some rounding error).

Recall that

$$Z_i = rac{ar{Y}_i - ar{Y}_k - (heta_i - heta_k)}{\sqrt{\sigma_k^2/n_k + \sigma_i^2/n_i}}, \ i = 1, \dots, k-1,$$

and $\mathbf{Y} = (\bar{Y}_1, \bar{Y}_2, \dots, \bar{Y}_k)^{\mathsf{T}}$ is a k-variate normal random vector. So, \mathbf{Z} , as a linear combination of \mathbf{Y} , must be a (k-1)-variate normal random vector.



Now we only need to check that $\mathbf{Z} = (Z_1, Z_2, \dots, Z_{k-1})^{\mathsf{T}}$ indeed has a multivariate normal distribution with means 0, variances 1, and common pairwise correlations 1/2 (except for some rounding error).

Recall that

$$Z_i = rac{ar{Y}_i - ar{Y}_k - (heta_i - heta_k)}{\sqrt{\sigma_k^2/n_k + \sigma_i^2/n_i}}, \ i = 1, \dots, k-1,$$

and $\mathbf{Y} = (\bar{Y}_1, \bar{Y}_2, \dots, \bar{Y}_k)^{\mathsf{T}}$ is a k-variate normal random vector. So, \mathbf{Z} , as a linear combination of \mathbf{Y} , must be a (k-1)-variate normal random vector.

Besides,
$$\operatorname{Var}(Z_i) = \frac{\operatorname{Var}(\bar{Y}_i - \bar{Y}_k)}{\sigma_k^2/n_k + \sigma_i^2/n_i} = \frac{\sigma_k^2/n_k + \sigma_i^2/n_i}{\sigma_k^2/n_k + \sigma_i^2/n_i} = 1.$$



Now we only need to check that $\mathbf{Z} = (Z_1, Z_2, \dots, Z_{k-1})^{\mathsf{T}}$ indeed has a multivariate normal distribution with means 0, variances 1, and common pairwise correlations 1/2 (except for some rounding error).

Recall that

$$Z_i = rac{ar{Y}_i - ar{Y}_k - (heta_i - heta_k)}{\sqrt{\sigma_k^2/n_k + \sigma_i^2/n_i}}, \ i = 1, \dots, k-1,$$

and $\mathbf{Y} = (\bar{Y}_1, \bar{Y}_2, \dots, \bar{Y}_k)^{\mathsf{T}}$ is a k-variate normal random vector. So, \mathbf{Z} , as a linear combination of \mathbf{Y} , must be a (k-1)-variate normal random vector.

Besides,
$$\operatorname{Var}(Z_i) = \frac{\operatorname{Var}(\bar{Y}_i - \bar{Y}_k)}{\sigma_k^2/n_k + \sigma_i^2/n_i} = \frac{\sigma_k^2/n_k + \sigma_i^2/n_i}{\sigma_k^2/n_k + \sigma_i^2/n_i} = 1.$$

Moreover, since $n_i = \left\lceil \frac{2h^2 \sigma_i^2}{\delta^2} \right\rceil$ in (9), $\frac{\sigma_i^2}{n_i} = \frac{\delta^2}{2h^2}$ approximately, $i = 1, \dots, k$.



Now we only need to check that $\mathbf{Z} = (Z_1, Z_2, \dots, Z_{k-1})^{\mathsf{T}}$ indeed has a multivariate normal distribution with means 0, variances 1, and common pairwise correlations 1/2 (except for some rounding error).

Recall that

$$Z_{i} = \frac{\bar{Y}_{i} - \bar{Y}_{k} - (\theta_{i} - \theta_{k})}{\sqrt{\sigma_{k}^{2}/n_{k} + \sigma_{i}^{2}/n_{i}}}, \ i = 1, \dots, k-1,$$

and $\mathbf{Y} = (\bar{Y}_1, \bar{Y}_2, \dots, \bar{Y}_k)^{\mathsf{T}}$ is a k-variate normal random vector. So, \mathbf{Z} , as a linear combination of \mathbf{Y} , must be a (k-1)-variate normal random vector.

Besides,
$$\operatorname{Var}(Z_i) = \frac{\operatorname{Var}(\bar{Y}_i - \bar{Y}_k)}{\sigma_k^2/n_k + \sigma_i^2/n_i} = \frac{\sigma_k^2/n_k + \sigma_i^2/n_i}{\sigma_k^2/n_k + \sigma_i^2/n_i} = 1.$$

Moreover, since
$$n_i = \left\lceil \frac{2h^2 \sigma_i^2}{\delta^2} \right\rceil$$
 in (9), $\frac{\sigma_i^2}{n_i} = \frac{\delta^2}{2h^2}$ approximately, $i = 1, \dots, k$.
For $i \neq j$, $\operatorname{Cov}(Z_i, Z_j) = \operatorname{Cov}\left(\frac{\bar{Y}_i - \bar{Y}_k}{\delta/h}, \frac{\bar{Y}_j - \bar{Y}_k}{\delta/h}\right) = \frac{\operatorname{Cov}(\bar{Y}_k, \bar{Y}_k)}{\delta^2/h^2} = \frac{\sigma_k^2/n_k}{\delta^2/h^2} = \frac{1}{2}$.



Now we only need to check that $\mathbf{Z} = (Z_1, Z_2, \dots, Z_{k-1})^{\mathsf{T}}$ indeed has a multivariate normal distribution with means 0, variances 1, and common pairwise correlations 1/2 (except for some rounding error).

Recall that

$$Z_i = rac{ar{Y}_i - ar{Y}_k - (heta_i - heta_k)}{\sqrt{\sigma_k^2/n_k + \sigma_i^2/n_i}}, \ i = 1, \dots, k-1,$$

and $\mathbf{Y} = (\bar{Y}_1, \bar{Y}_2, \dots, \bar{Y}_k)^{\mathsf{T}}$ is a k-variate normal random vector. So, \mathbf{Z} , as a linear combination of \mathbf{Y} , must be a (k-1)-variate normal random vector.

Besides,
$$\operatorname{Var}(Z_i) = \frac{\operatorname{Var}(\bar{Y}_i - \bar{Y}_k)}{\sigma_k^2/n_k + \sigma_i^2/n_i} = \frac{\sigma_k^2/n_k + \sigma_i^2/n_i}{\sigma_k^2/n_k + \sigma_i^2/n_i} = 1.$$

Moreover, since
$$n_i = \left\lceil \frac{2h^2 \sigma_i^2}{\delta^2} \right\rceil$$
 in (9), $\frac{\sigma_i^2}{n_i} = \frac{\delta^2}{2h^2}$ approximately, $i = 1, \dots, k$.
For $i \neq j$, $\operatorname{Cov}(Z_i, Z_j) = \operatorname{Cov}\left(\frac{\bar{Y}_i - \bar{Y}_k}{\delta/h}, \frac{\bar{Y}_j - \bar{Y}_k}{\delta/h}\right) = \frac{\operatorname{Cov}(\bar{Y}_k, \bar{Y}_k)}{\delta^2/h^2} = \frac{\sigma_k^2/n_k}{\delta^2/h^2} = \frac{1}{2}$.

Hence, by (8) and (11), $\mathbb{P}\{\text{select } k\} \geq 1 - \alpha$.

• Assumption 3 (indifference-zone) can be **relaxed** by *softening* the selection target to probability of good selection (PGS):

$$\mathbb{P}\left\{\left|\text{selected } \theta_i - \max_{1 \le i \le k} \theta_i\right| < \delta\right\} \ge 1 - \alpha.$$



• Assumption 3 (indifference-zone) can be **relaxed** by *softening* the selection target to probability of good selection (PGS):

$$\mathbb{P}\left\{\left|\text{selected } \theta_i - \max_{1 \le i \le k} \theta_i\right| < \delta\right\} \ge 1 - \alpha.$$

- Rinott (1978) proposed a procedure which can still guarantee the PCS in (7) while relaxing Assumption 4 (*known* variance), i.e., allowing *unknown* variances.
 - It requires an initial stage to estimate σ_i^2 by sample variance.
 - The proof is more complicated.



• Assumption 3 (indifference-zone) can be **relaxed** by *softening* the selection target to probability of good selection (PGS):

$$\mathbb{P}\left\{\left|\text{selected } \theta_i - \max_{1 \le i \le k} \theta_i\right| < \delta\right\} \ge 1 - \alpha.$$

- Rinott (1978) proposed a procedure which can still guarantee the PCS in (7) while relaxing Assumption 4 (*known* variance), i.e., allowing *unknown* variances.
 - It requires an initial stage to estimate σ_i^2 by sample variance.
 - The proof is more complicated.
- Procedures like Bechhofer's or Rinott's are simple to implement, but the efficiency may be low.
 - The designed sample size (or, replication number), n_i , may be larger than necessary (too conservative).



- More sample efficient procedures should be in a sequential manner.
 - Take observations sequentially, i.e., one at a time.
 - Eliminate designs from continued sampling when it is statistically clear that they are inferior.
 - Simulation for a problem with a single dominant alternative may terminate very quickly.



- More sample efficient procedures should be in a sequential manner.
 - Take observations sequentially, i.e., one at a time.
 - Eliminate designs from continued sampling when it is statistically clear that they are inferior.
 - Simulation for a problem with a single dominant alternative may terminate very quickly.
- Paulson (1964) proposed fully sequential procedures, which can guarantee the PCS in (7), under Assumptions 1-3 and (a) common known variance or (b) common unknown variance.



- Suppose $\sigma_1^2 = \sigma_2^2 = \cdots = \sigma_k^2 = \sigma^2$ and σ^2 is known (*common known* variance).
- Let $\bar{Y}_i(r)$ be the sample mean of the first r observations.



- Suppose $\sigma_1^2 = \sigma_2^2 = \cdots = \sigma_k^2 = \sigma^2$ and σ^2 is known (*common known* variance).
- Let $\bar{Y}_i(r)$ be the sample mean of the first r observations.
- Paulson's Procedure

1 Let $0 < \lambda < \delta$ (a good choice is $\lambda = \delta/2$), and

$$a = \ln\left(\frac{k-1}{\alpha}\right)\frac{\sigma^2}{\delta-\lambda}.$$

Let $I = \{1, 2, ..., k\}$ and r = 0.

2 Let $r \leftarrow r + 1$. Take one observation from each alternative in I and compute $\bar{Y}_i(r)$, $\forall i \in I$.

3 Let $I^{\text{old}} = I$ and $I = \left\{ \ell \in I^{\text{old}} : \bar{Y}_{\ell}(r) \ge \max_{i \in I^{\text{old}}} \bar{Y}_i(r) - \max\{0, a/r - \lambda\} \right\}.$

If |I| > 1, then go to Step 2; otherwise, select the alternative left in I as the best.

• Kim and Nelson (2001) proposed a fully sequential procedure \mathcal{KN} , which extends Paulson's procedure, by allowing *unequal* variances and CRN.



- Kim and Nelson (2001) proposed a fully sequential procedure \mathcal{KN} , which extends Paulson's procedure, by allowing *unequal* variances and CRN.
- Commercial simulation software, Simio, implements the \mathcal{KN} procedure of Kim and Nelson (2001) as an Add-In, to help user to select the best scenario.



- Ranking and Selection (R&S) problem was first introduced in the 1950s by the statistics community:
 - rank all alternatives
 - select a subset of alternatives
 - select the best alternative (attract the most attention)


- Ranking and Selection (R&S) problem was first introduced in the 1950s by the statistics community:
 - rank all alternatives
 - select a subset of alternatives
 - select the best alternative (attract the most attention)
- Existing procedures for R&S (selection of the best) problems:
 - frequentist
 - Bayesian



Comparison of Multiple Designs ► Ranking and Selection Review

- Frequentist procedures typically aim to deliver the PCS or PGS; see Kim and Nelson (2006) for a review:
 - two-stage procedures: Bechhofer (1954), Rinott (1978)
 - sequential procedures: Paulson (1964), Kim and Nelson (2001), Hong (2006)



27 / 29

Comparison of Multiple Designs Ranking and Selection Review

- Frequentist procedures typically aim to deliver the PCS or PGS; see Kim and Nelson (2006) for a review:
 - two-stage procedures: Bechhofer (1954), Rinott (1978)
 - sequential procedures: Paulson (1964), Kim and Nelson (2001), Hong (2006)
- Bayesian procedures often allocate samples to each alternative either to maximize the Bayesian posterior PCS or to minimize the expected opportunity cost; see Chen et al. (2015) for a review:
 - optimal computing budget allocation: Chen et al. (2000), He et al. (2007)
 - value of information: Chick and Inoue (2001), Chick et al. (2010)
 - knowledge gradient: Frazier et al. (2008), Frazier et al. (2009)
 - economics of selection procedures: Chick and Gans (2009), Chick and Frazier (2012)

27 / 29

Comparison of Multiple Designs

Ranking and Selection Review

- Emerging research problems that expend classical R&S from different perspectives; see Hong et al. (2021) for a review:
 - large-scale R&S using parallel computing
 - constrained R&S
 - multi-objective R&S
 - R&S with input uncertainty
 - R&S with covariates



Comparison of Multiple Designs ► Ranking and Selection Review

- Emerging research problems that expend classical R&S from different perspectives; see Hong et al. (2021) for a review:
 - large-scale R&S using parallel computing
 - constrained R&S
 - multi-objective R&S
 - R&S with input uncertainty
 - R&S with covariates
- What if the number of candidate designs (feasible solutions) is huge, or countably infinite, or even uncountably infinite?



Comparison of Multiple Designs ► Ranking and Selection Review

- Emerging research problems that expend classical R&S from different perspectives; see Hong et al. (2021) for a review:
 - large-scale R&S using parallel computing
 - constrained R&S
 - multi-objective R&S
 - R&S with input uncertainty
 - R&S with covariates
- What if the number of candidate designs (feasible solutions) is huge, or countably infinite, or even uncountably infinite?
 - Simulation Optimization (or called Optimization via Simulation)



28 / 29

• R&S Problem vs Multi-Arm Bandit (MAB) Problem:



