# MEM6804 Modeling and Simulation for Logistics \＆Supply Chain物流与供应链建模与仿真 

## Theory Analysis

# Lecture 9：Output Analysis II：Comparison 

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- Independent Sampling
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- Paulson's Procedure
- Ranking and Selection Review
- Multi-Arm Bandit Problem


## (1) Introduction

(2) Comparison of Two Designs

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- We now discuss how to compare two or more simulation models, i.e. to estimate their relative performance.
- Here, different simulation models may refer to different designs, operation policies, etc., of a simulated system; in this lecture we simply call them different (system) designs.
- It is one of the most important uses of simulation.


## Introduction

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- the actual differences on the expected performance of system designs?
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- Key Question: Are the observed differences due to
- the actual differences on the expected performance of system designs?
- or the random errors in the simulation outputs?
- The comparison can be classified into two types:
- Two system designs: using confidence interval of the difference.
- Multiple (more than two) system designs: selection of the best.

2 Comparison of Two Designs

- Significant Difference
- Independent Sampling
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## Comparison of Two Designs

- Let $\theta_{1}$ and $\theta_{2}$ be the mean performance of the two system designs in simulation.
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- Suppose we have the simulation output data from simulation of two system designs. ${ }^{\dagger}$

|  | Replication |  |  |  |  | Sample <br> System |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 | 2 | $\cdots$ | $R_{i}$ | Sample |  |
| Variance |  |  |  |  |  |  |$|$| $Y_{11}$ |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | $Y_{11}$ | $Y_{21}$ | $\cdots$ | $Y_{R_{1} 1}$ | $\bar{Y}_{1}$ |
| $Y_{12}$ | $Y_{22}$ | $\cdots$ | $Y_{R_{2} 2}$ | $\bar{Y}_{2}$ | $S_{2}^{2}$ |

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- Point estimator of $\theta_{1}-\theta_{2}: \bar{Y}_{1}-\bar{Y}_{2}$.
- Approximate $1-\alpha \mathrm{Cl}: \bar{Y}_{1}-\bar{Y}_{2} \pm t_{v, 1-\alpha / 2} \times$ s.e. $\left(\bar{Y}_{1}-\bar{Y}_{2}\right)$.
- s.e. $\left(\bar{Y}_{1}-\bar{Y}_{2}\right)$ is the estimator of standard error of $\bar{Y}_{1}-\bar{Y}_{2}$; see more details about this quantity and $v$ later.

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- Case 2 - Strong evidence that $\theta_{1}>\theta_{2}$ :

- Case 3 - No strong evidence that one is larger than the other:

- It does not imply $\theta_{1}=\theta_{2}$ !


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- If in case 3, then we increase the number of replications $R_{1}$ and/or $R_{2}$, after which the Cl would likely shift, and definitely shrink in length.


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- If in case 3, then we increase the number of replications $R_{1}$ and/or $R_{2}$, after which the CI would likely shift, and definitely shrink in length.
- We will shrink the Cl until case 1 or 2 is achieved, or the confidence interval is so narrow, which suggests that we do not need to separate them.


## Comparison of Two Designs

## －Significant Difference

－For the comparison of performance of two designs，there is an important distinction between

- statistically significant difference（统计意义上的显著区别）；
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－Statistical significance answers the following questions：
－Is the observed difference $\bar{Y}_{1}-\bar{Y}_{2}$ larger than its variability？
－Have we collected enough data to be confident that the observed difference is real（not just by chance）？
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－Practical significance answers the following question：
－Is the true difference $\left|\theta_{1}-\theta_{2}\right|$ large enough so it is worthwhile to separate them？


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- In case 1 , we may reach the conclusion that $\theta_{1}<\theta_{2}$ and decide that design 2 is better (suppose larger is better).
- However, if the actual difference $\left|\theta_{1}-\theta_{2}\right|$ is very small, then it might not be worth the cost to replace design 1 with design 2 .
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- However, if the actual difference $\left|\theta_{1}-\theta_{2}\right|$ is very small, then it might not be worth the cost to replace design 1 with design 2 .
- Confidence intervals do not answer the question of practical significance directly.
- Instead, they bound, with probability $1-\alpha$, the true difference $\theta_{1}-\theta_{2}$ within the range $\bar{Y}_{1}-\bar{Y}_{2} \pm t_{v, 1-\alpha / 2} \times$ s.e. $\left(\bar{Y}_{1}-\bar{Y}_{2}\right)$.
- Whether a difference within these bounds is practically significant depends on the particular problem.


## Comparison of Two Designs

- Independent sampling means that different random number streams are used to simulate the two systems.
- All the observations of system $1\left\{Y_{r 1}: r=1, \ldots, R_{1}\right\}$ are statistically independent of all the observations of system 2 $\left\{Y_{r 2}: r=1, \ldots, R_{2}\right\}$.


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- Suppose $\operatorname{Var}\left(Y_{r 1}\right)=\sigma_{1}^{2}$ and $\operatorname{Var}\left(Y_{r 2}\right)=\sigma_{2}^{2}$. Due to the independence,

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\operatorname{Var}\left(\bar{Y}_{1}-\bar{Y}_{2}\right)=\operatorname{Var}\left(\bar{Y}_{1}\right)+\operatorname{Var}\left(\bar{Y}_{2}\right)=\frac{\sigma_{1}^{2}}{R_{1}}+\frac{\sigma_{2}^{2}}{R_{2}} .
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- Standard error of $\bar{Y}_{1}-\bar{Y}_{2}$ is $\sqrt{\frac{\sigma_{1}^{2}}{R_{1}}+\frac{\sigma_{2}^{2}}{R_{2}}}$.
- $\sigma_{i}^{2}$ is estimated via sample variance

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S_{i}^{2}=\frac{1}{R_{i}-1} \sum_{r=1}^{R_{i}}\left(Y_{r i}-\bar{Y}_{i}\right)^{2} .
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- Standard error of $\bar{Y}_{1}-\bar{Y}_{2}$ is estimated via

$$
\begin{equation*}
\text { s.e. }\left(\bar{Y}_{1}-\bar{Y}_{2}\right)=\sqrt{\frac{S_{1}^{2}}{R_{1}}+\frac{S_{2}^{2}}{R_{2}}} \tag{1}
\end{equation*}
$$

## Comparison of Two Designs

## - Independent Sampling

- The $1-\alpha \mathrm{Cl}$ is approximated by

$$
\begin{equation*}
\bar{Y}_{1}-\bar{Y}_{2} \pm t_{v, 1-\alpha / 2} \times \text { s.e. }\left(\bar{Y}_{1}-\bar{Y}_{2}\right) . \tag{2}
\end{equation*}
$$

where s.e. $\left(\bar{Y}_{1}-\bar{Y}_{2}\right)$ is given in (1), and the degree of freedom $v$ is

$$
v=\frac{\left[S_{1}^{2} / R_{1}+S_{2}^{2} / R_{2}\right]^{2}}{\left[S_{1}^{2} / R_{1}\right]^{2} /\left(R_{1}-1\right)+\left[S_{2}^{2} / R_{2}\right]^{2} /\left(R_{2}-1\right)} .
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$$

- The approximated $\mathrm{Cl}(2)$ is called the Welch confidence interval (Welch 1938).
- Sometimes, people will round $v$ to integer for convenience.


## Comparison of Two Designs

- If $R_{1}=R_{2}=R$, or we are willing to discard some observations from the system design on which we actually have more data, we can pair $Y_{r 1}$ with $Y_{r 2}$ to define $Z_{r}=Y_{r 1}-Y_{r 2}$, for $r=1, \ldots, R$.


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- Approximate $1-\alpha \mathrm{Cl}$ :

$$
\begin{equation*}
\bar{Z} \pm t_{R-1,1-\alpha / 2} \frac{S}{\sqrt{R}} \tag{5}
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## Comparison of Two Designs

- Common Random Numbers (CRN, also known as correlated sampling): For each replication, the same random numbers are used to simulate both systems.
- For each replication $r$, the two estimates, $Y_{r 1}$ and $Y_{r 2}$, are correlated.
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- The purpose of using CRN is to induce a positive correlation between $Y_{r 1}$ and $Y_{r 2}$ for each $r$ and thus to achieve a variance reduction in the point estimator of $\theta_{1}-\theta_{2}, \bar{Z}$.

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\begin{equation*}
\operatorname{Var}(\bar{Z})=\frac{\operatorname{Var}\left(Y_{r 1}-Y_{r 2}\right)}{R}=\frac{\sigma_{1}^{2}+\sigma_{2}^{2}-2 \rho_{12} \sigma_{1} \sigma_{2}}{R} . \tag{6}
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- $\operatorname{Var}(\bar{Z})$ in $(6)$ is smaller than that in $(3) \Longrightarrow$ higher precision of point estimator.
- Cl is still computed via (4) and (5), but the width will be smaller $\Longrightarrow$ higher precision.
- It is never enough to simply use the same seed for the random-number generator(s):
- The random numbers must be synchronized: each random number used in one model for some purpose should be used for the same purpose in the other model.
- E.g., if the $i$ th random number is used to generate a service time at work station 2 for the 5 th arrival in model 1 , the $i$ th random number should be used for the very same purpose in model 2.
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- E.g., if the $i$ th random number is used to generate a service time at work station 2 for the 5 th arrival in model 1 , the $i$ th random number should be used for the very same purpose in model 2.
- The CRN idea is also used when we validate simulation model via input-output transformation, where we prefer to compare the model and actual system under the same historical input, rather than generate the input from input model.


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- Some possible goals:
(1) Estimation of each parameter $\theta_{i}$.
(2) Comparison of each $\theta_{i}$ to a control, say, $\theta_{1}$ ( $\theta_{1}$ can represent the mean performance of an existing system).
(3) All pairwise comparisons.
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- The first three can be achieved by simultaneous construction of confidence intervals, whereas the last by some selection approaches.
- From now on, without loss of generality, let's assume the best $\theta_{i}$ is the largest one.
- Assumption 1: For each design $i$ with mean performance $\theta_{i}$, the noisy output $Y_{r i} \sim \mathcal{N}\left(\theta_{i}, \sigma_{i}^{2}\right)$, for $r=1,2, \ldots$.
- Assumption 2: No CRN is used, i.e., $Y_{r i}$ is independent of $Y_{r j}$ for $i \neq j$.
- Assumption 3 (indifference-zone): The gap between the largest $\theta_{i}$ and the second largest $\theta_{i}$ is at least $\delta$, a value known to us.
- Assumption 4 (known variance): $\sigma_{i}^{2}$ is known, for $i=1, \ldots, k$.
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- Bechhofer (1954) first developed a selection procedure, which can ensure the probability of correct selection (PCS):

$$
\begin{equation*}
\mathbb{P}\left\{\text { select the largest } \theta_{i}\right\} \geq 1-\alpha, \tag{7}
\end{equation*}
$$

under Assumptions 1-4, where $\alpha$ is a user specified value and $1-\alpha>1 / k$.

## Comparison of Multiple Designs

- Bechhofer's Procedure
(1) Calculate a constant $h$, which satisfies

$$
\begin{equation*}
\mathbb{P}\left\{Z_{i} \leq h, i=1,2, \ldots, k-1\right\}=1-\alpha, \tag{8}
\end{equation*}
$$

where $\left(Z_{1}, Z_{2}, \ldots, Z_{k-1}\right)^{\top}$ has a multivariate normal distribution with means 0 , variances 1 , and common pairwise correlations $1 / 2$.
(2) For $i=1, \ldots, k$, let

$$
\begin{equation*}
n_{i}=\left\lceil\frac{2 h^{2} \sigma_{i}^{2}}{\delta^{2}}\right\rceil . \tag{9}
\end{equation*}
$$

(3) For $i=1, \ldots, k$, run $n_{i}$ replications for design $i$ and calculate

$$
\bar{Y}_{i}=\frac{1}{n_{i}} \sum_{r=1}^{n_{i}} Y_{r i} .
$$

(4) Select the design with the largest sample mean $\bar{Y}_{i}$ as the best.

## Comparison of Multiple Designs

Proof.
Without loss of generality, assume $\theta_{k} \geq \theta_{k-1} \geq \cdots \geq \theta_{1}$. Then Assumption 3 says, $\theta_{k}-\theta_{k-1} \geq \delta$, which implies that

$$
\begin{equation*}
\theta_{k}-\theta_{i} \geq \delta, i=1, \ldots, k-1 \tag{10}
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= & \mathbb{P}\left\{Z_{i}<\frac{\theta_{k}-\theta_{i}}{\delta / h}, i=1, \ldots, k-1\right\}
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= & \mathbb{P}\left\{Z_{i}<\frac{\theta_{k}-\theta_{i}}{\delta / h}, i=1, \ldots, k-1\right\} \\
\geq & \mathbb{P}\left\{Z_{i}<h, i=1, \ldots, k-1\right\} . \quad \text { (due to (10)) } \tag{11}
\end{align*}
$$

## Comparison of Multiple Designs

Proof. (Cont'd)
Now we only need to check that $\boldsymbol{Z}=\left(Z_{1}, Z_{2}, \ldots, Z_{k-1}\right)^{\top}$ indeed has a multivariate normal distribution with means 0 , variances 1 , and common pairwise correlations $1 / 2$ (except for some rounding error).

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Recall that

$$
Z_{i}=\frac{\bar{Y}_{i}-\bar{Y}_{k}-\left(\theta_{i}-\theta_{k}\right)}{\sqrt{\sigma_{k}^{2} / n_{k}+\sigma_{i}^{2} / n_{i}}}, i=1, \ldots, k-1,
$$

and $\boldsymbol{Y}=\left(\bar{Y}_{1}, \bar{Y}_{2}, \ldots, \bar{Y}_{k}\right)^{\top}$ is a $k$-variate normal random vector. So, $\boldsymbol{Z}$, as a linear combination of $\boldsymbol{Y}$, must be a $(k-1)$-variate normal random vector.

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Besides, $\operatorname{Var}\left(Z_{i}\right)=\frac{\operatorname{Var}\left(\bar{Y}_{i}-\bar{Y}_{k}\right)}{\sigma_{k}^{2} / n_{k}+\sigma_{i}^{2} / n_{i}}=\frac{\sigma_{k}^{2} / n_{k}+\sigma_{i}^{2} / n_{i}}{\sigma_{k}^{2} / n_{k}+\sigma_{i}^{2} / n_{i}}=1$.

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Moreover, since $n_{i}=\left\lceil\frac{2 h^{2} \sigma_{i}^{2}}{\delta^{2}}\right\rceil$ in (9), $\frac{\sigma_{i}^{2}}{n_{i}}=\frac{\delta^{2}}{2 h^{2}}$ approximately, $i=1, \ldots, k$.

## Comparison of Multiple Designs

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Now we only need to check that $Z=\left(Z_{1}, Z_{2}, \ldots, Z_{k-1}\right)^{\top}$ indeed has a multivariate normal distribution with means 0 , variances 1 , and common pairwise correlations $1 / 2$ (except for some rounding error).

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For $i \neq j, \operatorname{Cov}\left(Z_{i}, Z_{j}\right)=\operatorname{Cov}\left(\frac{\bar{Y}_{i}-\bar{Y}_{k}}{\delta / h}, \frac{\bar{Y}_{j}-\bar{Y}_{k}}{\delta / h}\right)=\frac{\operatorname{Cov}\left(\bar{Y}_{k}, \bar{Y}_{k}\right)}{\delta^{2} / h^{2}}=\frac{\sigma_{k}^{2} / n_{k}}{\delta^{2} / h^{2}}=\frac{1}{2}$.

## Comparison of Multiple Designs

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Now we only need to check that $\boldsymbol{Z}=\left(Z_{1}, Z_{2}, \ldots, Z_{k-1}\right)^{\top}$ indeed has a multivariate normal distribution with means 0 , variances 1 , and common pairwise correlations $1 / 2$ (except for some rounding error).

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Hence, by (8) and (11), $\mathbb{P}\{$ select $k\} \geq 1-\alpha$.

## Comparison of Multiple Designs

- Assumption 3 (indifference-zone) can be relaxed by softening the selection target to probability of good selection (PGS):

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\mathbb{P}\left\{\mid \text { selected } \theta_{i}-\max _{1 \leq i \leq k} \theta_{i} \mid<\delta\right\} \geq 1-\alpha
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- Rinott (1978) proposed a procedure which can still guarantee the PCS in (7) while relaxing Assumption 4 (known variance), i.e., allowing unknown variances.
- It requires an initial stage to estimate $\sigma_{i}^{2}$ by sample variance.
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- The proof is more complicated.
- Procedures like Bechhofer's or Rinott's are simple to implement, but the efficiency may be low.
- The designed sample size (or, replication number), $n_{i}$, may be larger than necessary (too conservative).


## Comparison of Multiple Designs

- More sample efficient procedures should be in a sequential manner.
- Take observations sequentially, i.e., one at a time.
- Eliminate designs from continued sampling when it is statistically clear that they are inferior.
- Simulation for a problem with a single dominant alternative may terminate very quickly.
- More sample efficient procedures should be in a sequential manner.
- Take observations sequentially, i.e., one at a time.
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- Simulation for a problem with a single dominant alternative may terminate very quickly.
- Paulson (1964) proposed fully sequential procedures, which can guarantee the PCS in (7), under Assumptions 1-3 and (a) common known variance or (b) common unknown variance.


## Comparison of Multiple Designs

- Suppose $\sigma_{1}^{2}=\sigma_{2}^{2}=\cdots=\sigma_{k}^{2}=\sigma^{2}$ and $\sigma^{2}$ is known (common known variance).
- Let $\bar{Y}_{i}(r)$ be the sample mean of the first $r$ observations.


## Comparison of Multiple Designs

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- Let $\bar{Y}_{i}(r)$ be the sample mean of the first $r$ observations.
- Paulson's Procedure
(1) Let $0<\lambda<\delta$ (a good choice is $\lambda=\delta / 2$ ), and

$$
a=\ln \left(\frac{k-1}{\alpha}\right) \frac{\sigma^{2}}{\delta-\lambda} .
$$

Let $I=\{1,2, \ldots, k\}$ and $r=0$.
(2) Let $r \leftarrow r+1$. Take one observation from each alternative in $I$ and compute $\bar{Y}_{i}(r), \forall i \in I$.
(3) Let $I^{\text {old }}=I$ and

$$
I=\left\{\ell \in I^{\text {old }}: \bar{Y}_{\ell}(r) \geq \max _{i \in I^{\text {old }}} \bar{Y}_{i}(r)-\max \{0, a / r-\lambda\}\right\} .
$$

If $|I|>1$, then go to Step 2; otherwise, select the alternative left in $I$ as the best.

## Comparison of Multiple Designs

- Kim and Nelson (2001) proposed a fully sequential procedure $\mathcal{K N}$, which extends Paulson's procedure, by allowing unequal variances and CRN.
- Kim and Nelson (2001) proposed a fully sequential procedure $\mathcal{K} \mathcal{N}$, which extends Paulson's procedure, by allowing unequal variances and CRN.
- Commercial simulation software, Simio, implements the $\mathcal{K} \mathcal{N}$ procedure of Kim and Nelson (2001) as an Add-In, to help user to select the best scenario.


## Comparison of Multiple Designs $>$ Ranking and Selection Review

- Ranking and Selection (R\&S) problem was first introduced in the 1950s by the statistics community:
- rank all alternatives
- select a subset of alternatives
- select the best alternative (attract the most attention)


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- rank all alternatives
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- select the best alternative (attract the most attention)
- Existing procedures for $\mathrm{R} \& S$ (selection of the best) problems:
- frequentist
- Bayesian


## Comparison of Multiple Designs $>$ Ranking and Selection Review

- Frequentist procedures typically aim to deliver the PCS or PGS; see Kim and Nelson (2006) for a review:
- two-stage procedures: Bechhofer (1954), Rinott (1978)
- sequential procedures: Paulson (1964), Kim and Nelson (2001), Hong (2006)


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- two-stage procedures: Bechhofer (1954), Rinott (1978)
- sequential procedures: Paulson (1964), Kim and Nelson (2001), Hong (2006)
- Bayesian procedures often allocate samples to each alternative either to maximize the Bayesian posterior PCS or to minimize the expected opportunity cost; see Chen et al. (2015) for a review:
- optimal computing budget allocation: Chen et al. (2000), He et al. (2007)
- value of information: Chick and Inoue (2001), Chick et al. (2010)
- knowledge gradient: Frazier et al. (2008), Frazier et al. (2009)
- economics of selection procedures: Chick and Gans (2009), Chick and Frazier (2012)


## Comparison of Multiple Designs $>$ Ranking and Selection Review

- Emerging research problems that expend classical R\&S from different perspectives; see Hong et al. (2021) for a review:
- large-scale R\&S using parallel computing
- constrained R\&S
- multi-objective R\&S
- R\&S with input uncertainty
- R\&S with covariates


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- What if the number of candidate designs (feasible solutions) is huge, or countably infinite, or even uncountably infinite?
- Simulation Optimization (or called Optimization via Simulation)


## Comparison of Multiple Designs

- R\&S Problem vs Multi-Arm Bandit (MAB) Problem:



[^0]:    $\dagger$ The notation here is different from that in Lec 7; the second subscript indicates different system designs.

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